

# Agenda Item 8

		<b>THE HEALTH SCRUTINY COMMITTEE FOR LINCOLNSHIRE</b>	
Boston Borough Council	East Lindsey District Council	City of Lincoln Council	Lincolnshire County Council
North Kesteven District Council	South Holland District Council	South Kesteven District Council	West Lindsey District Council

Open Report on behalf of Derek Ward, Director of Public Health,  
Lincolnshire County Council

Report to	<b>Health Scrutiny Committee for Lincolnshire</b>
Date:	<b>21 February 2018</b>
Subject:	<b>Joint Health and Wellbeing Strategy Update</b>

## Summary:

Local Authorities and Clinical Commissioning Groups (CCGs) have an equal and joint duty under the Health and Care Act, 2012 to prepare a Joint Strategic Needs Assessment (JSNA) and Joint Health and Wellbeing Strategy (JHWS) through the Lincolnshire Health and Wellbeing Board.

Currently the JHWS produced by the Health and Wellbeing Board for Lincolnshire is due to end 2018 and the Health and Wellbeing Board for Lincolnshire has been engaging on the development of a new JHWS based on the evidence included within the newly refreshed JSNA for Lincolnshire.

There was a high degree of commonality across the different engagement stages. As well as commonality in the JSNA topics which were prioritised across the engagement process there was also a significant level of overlap in the reasons and rationale as to why people chose the priorities they did.

Following a report presenting the findings of the JHWS engagement at the Health and Wellbeing Board for Lincolnshire meeting on 26 September 2017, it was agreed that further work would be undertaken on the priorities. This work included consideration of the thematic areas as well as JSNA priority areas.

This further work has recently concluded and the findings were presented back to the Health and Wellbeing Board for Lincolnshire on 5 December 2017. In December the Health and Wellbeing Board for Lincolnshire also agreed to the governance arrangements required for further developing the final JHWS and the subsequent delivery of it.

## Actions Required:

The Health Scrutiny Committee for Lincolnshire is asked to:

- Receive and consider this report and comment on the proposed approach to and findings from the engagement by the Health and Wellbeing Board for Lincolnshire as part of developing the next Joint Health and Wellbeing Strategy for Lincolnshire.

## 1. Background

Local Authorities and Clinical Commissioning Groups (CCGs) have an equal and joint duty under the Health and Care Act, 2012 to prepare a Joint Strategic Needs Assessment (JSNA) and Joint Health and Wellbeing Strategy (JHWS) through the Lincolnshire Health and Wellbeing Board.

The purpose of the JHWS is to set out the strategic commissioning direction for the next five years for all organisations who commission services in order to improve the health and wellbeing of the population and reduce inequalities.

Currently the JHWS produced by the Health and Wellbeing Board for Lincolnshire is due to end 2018 and the Health and Wellbeing Board for Lincolnshire has been engaging on the development of a new JHWS based on the evidence included within the newly refreshed JSNA for Lincolnshire.

The approach to this engagement has previously been presented to the Health Scrutiny Committee and can be summarised into a number of key stages as follows:

Stage	Engagement Approach
April – May 2017	Six workshops with member organisations of the HWB (applying the agreed prioritisation framework to the evidence included in the JSNA)
June – July 2017	Seven countywide public engagement workshops and an online survey to identify the views and priorities of people who live and work in Lincolnshire (based on the JSNA evidence base)
July 2017	Health Scrutiny Committee Working Group to obtain the committees views and priorities
August 2017	Reference Group to gather views & insight from groups representing people with protected characteristics regarding their key priorities for the new JHWS for Lincolnshire
September 2017	Feedback has been provided to an informal session of the HWB (on 5 September 2017) where the initial findings from the various stages above have been presented and attendees given the opportunity to reflect on the outcome of the engagement as well as discuss the possible approach to the next stage of development for the JHWS

## **Analysis of engagement**

A full analysis report on the outcome of the engagement is available on the Joint Health and Wellbeing Strategy page within the Lincolnshire County Council website. This sets out the detailed analysis of the findings from each of the engagement stages above both regarding the priorities that each stage identified as well as a thematic analysis of the reasons for these decisions; a full draft Equality Impact Assessment for the work to develop the new JHWS and some proposals regarding the potential impact of this on the decisions of the Health and Wellbeing Board for Lincolnshire regarding developing the new JHWS.

## **Engagement outcomes - JSNA based priorities**

There was a high degree of commonality across the different engagement stages and in summary the overall emerging priorities identified from the engagement are:

- Adult Mental Health
- Mental Health and Emotional Wellbeing (Children and Young People)
- Housing
- Carers
- Physical Activity
- Dementia
- Obesity

## **Engagement outcomes - Thematic responses**

As well as commonality in the JSNA topics which were prioritised across the engagement process there was also a significant level of overlap in the reasons and rationale as to why people chose the priorities they did. The most common of these were:

- Strength of evidence that taking a preventative approach could have an impact on people's health and wellbeing;
- The scale of need within the population both now and in the future for the area of need;
- That the prioritised need had a high degree of overlap and impact on a number of other areas of need within the JSNA;
- The scale of impact not just on health and wellbeing outcomes but also on the quality of life of individuals, carers, families and communities;
- That the evidence showed that the prioritised need was affected by inequalities and so it was felt that this could be impacted by addressing the need;
- The prioritised need was having an impact on multiple partner organisations and service provision/pathways and so addressing the need as a priority would drive forward closer partnership working to improve people's health and wellbeing.

## **Recent development**

Following a report presenting the findings of the JHWS engagement at the Health and Wellbeing Board for Lincolnshire meeting on 26 September 2017, it was agreed that further work would be undertaken on the priorities. This work included consideration of the thematic areas as well as JSNA priority areas.

In discussing the key themes for each priority area the Public Health team first undertook analysis to find out what the JSNA says regarding:

- What we should be doing next
- Local Strategies and Plans
- Sustainability and Transformation Planning objectives

JSNA topic leads and sponsors were contacted and face to face meetings held with each to identify potential areas of focus for the next JHWS as well as the governance and accountability requirements for delivery of the new JHWS.

This further work has recently concluded and the findings were presented back to the Health and Wellbeing Board for Lincolnshire on 5 December 2017. The full set of slides presented is available on the Joint Health and Wellbeing Strategy page within the Lincolnshire County Council website.

- Need for better integration with STP plans/priorities including **embed prevention in Integrated Locality Teams across all priority areas**;
- **Build prevention into all pathways** across health, care and education, particularly focusing on inequalities through co-commissioning across partners;
- **Development of joined up intelligence and research** to identify needs and target prevention activity where it is most needed (equitable service provision)
- **Support the workforce** through workplace wellbeing and upskilling to recognise opportunities for taking preventive action to improve health (such as through MECC and self-care)
- **Harness digital technology** to provide solutions to support self-care across the priority areas

Additionally to this the Health and Wellbeing Board also supported the need to include safeguarding as a cross cutting theme based on the opportunity for the JHWS to also act as the Children and Young People Plan for Lincolnshire.

### **Taking it forward**

In December the Health and Wellbeing Board for Lincolnshire also agreed to the governance arrangements required for further developing the final JHWS and the subsequent delivery of it. As such the discussions noted the following key proposals:

- The Health and Wellbeing Board for Lincolnshire will develop a robust delivery plan formalised through the proposed new governance structures (proposed structure and governance of the final JHWS are set out in the diagram at Appendix A to this report)
- Align to JSNA as a continuous process with periodic review so that the Health and Wellbeing Board for Lincolnshire is not restricted to focusing only on priorities which require delivery within a short timescale.
- Identify specific groups to develop their delivery plans linked to the themes identified (including further engagement between January and February 2018 with stakeholders and patients on what should appear in the final JHWS as objectives, deliverables and outcomes)

- These same groups will be accountable to the Health and Wellbeing Board for Lincolnshire to ensure their plans are delivered.
- Align engagement to the proposed continuous review process for the JHWS to ensure latest JSNA evidence is considered through effective engagement with residents and people who work in Lincolnshire.

### 'Next Steps' and Timescales

Action	Timescale
Further engagement, through identified delivery groups, with stakeholders on the latest findings and proposals presented to the Health and Wellbeing Board for Lincolnshire	January - February 2018
Final Draft JHWS presented to Health and Wellbeing Board for Lincolnshire (including delivery plans developed through further engagement).	March 2018
JHWS published and monitored by Health and Wellbeing Board for Lincolnshire on an ongoing and regular basis.	March 2018 onwards

## 2. Conclusion

The engagement on the development of the next JHWS for Lincolnshire has been extensive in seeking and obtaining the views of over 400 people directly representing over 100 organisations and groups across the county as well as individual members of the public.

There has been a high degree of commonality across the engagement in terms of both prioritising the JSNA evidence as well the reasons for these decisions and some associated thematic areas for the Health and Wellbeing Board for Lincolnshire to consider as part of developing the JHWS further.

The Health and Wellbeing Board for Lincolnshire has undertaken further targeted engagement work to identify the potential priority topics and themes for the new JHWS and these will now be worked up into a full draft JHWS including specific delivery plans for each area of the JHWS.

The next stage of development will, where necessary, include further engagement with key stakeholders and people who live and/or work in Lincolnshire.

The final draft JHWS is due to be considered by the Health and Wellbeing Board for Lincolnshire in March 2018.

## 3. Consultation

Over 900 people have been directly contacted as part of this engagement process as well as wider communications and press releases to include members of the public in the engagement.

Level of engagement at each stage is detailed below:

Stage	Engagement Type	Level of Engagement
April – May 2017	Six workshops with member organisations of the HWB	10 attendees per workshop
June – July 2017	Seven countywide public engagement workshops	220 attendees (representing over 60 organisations and groups as well as members of the public)
	Online survey	180 responses
July 2017	Health Scrutiny Working Group	6 attendees
August 2017	Reference Group	6 attendees (representing approximately 40 networked organisations)

The seven countywide public engagement workshops were held in Lincoln, Sleaford, Gainsborough, Pinchbeck, Spilsby, Grantham and Louth. The total cost of these events was £1,084 at an average of £155 per event and just under £5 per person attending.

#### 4. Appendices

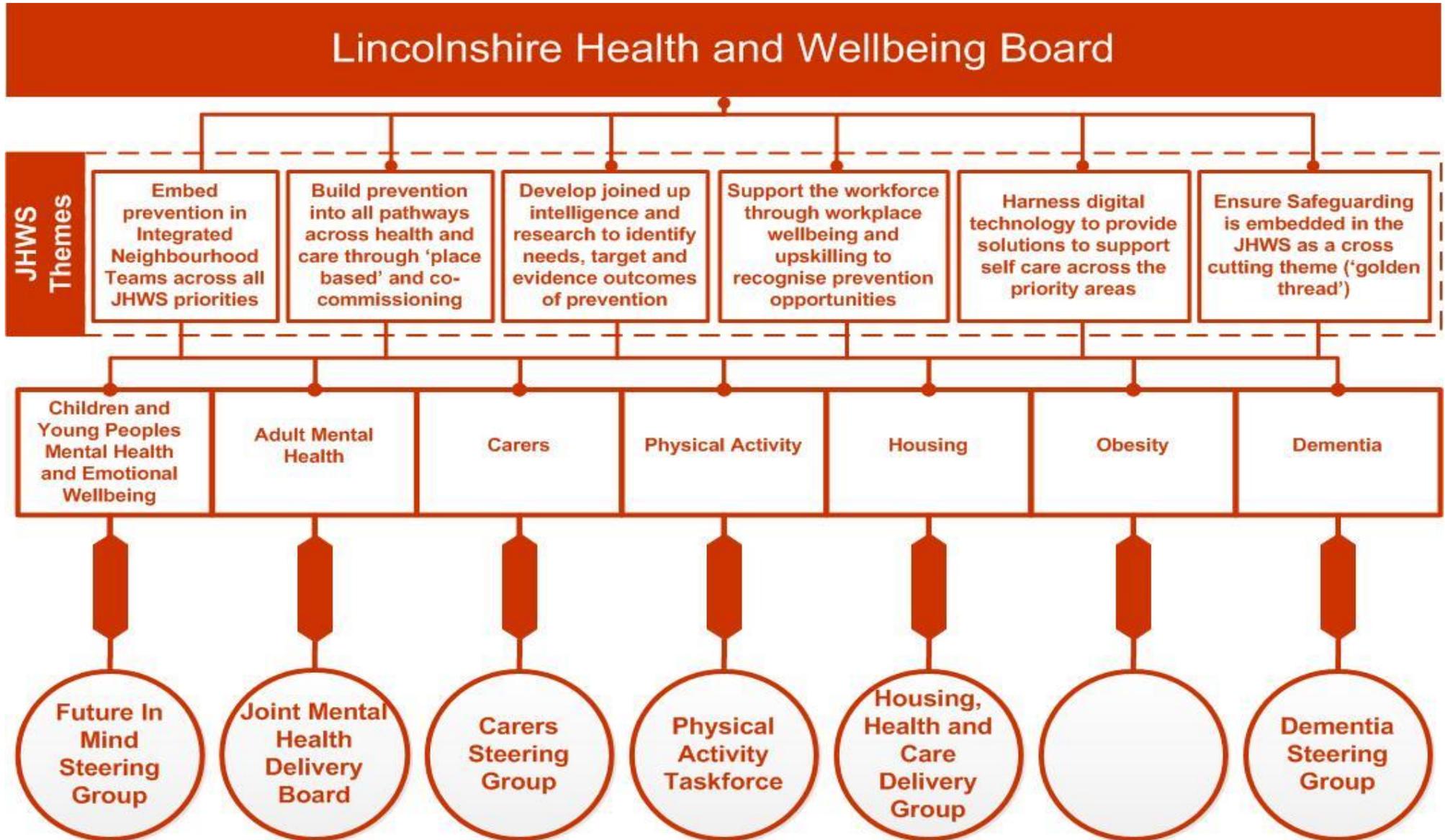
These are listed below and attached at the back of the report	
Appendix A	Proposed Structure and Governance for new JHWS

#### 5. Background Papers

Document Title	Where can the document be viewed
Joint Health and Wellbeing Strategy 2018-2023 – Engagement Plan (Report to Health Scrutiny Committee, 15 March 2017)	<a href="http://lincolnshire.moderngov.co.uk/ieListDocuments.aspx?CId=137&amp;MId=4780&amp;Ver=4">http://lincolnshire.moderngov.co.uk/ieListDocuments.aspx?CId=137&amp;MId=4780&amp;Ver=4</a>
Joint Health and Wellbeing Strategy Prioritisation (Report to Health Scrutiny Committee, 19 July 2017)	<a href="http://lincolnshire.moderngov.co.uk/ieListDocuments.aspx?CId=137&amp;MId=5127&amp;Ver=4">http://lincolnshire.moderngov.co.uk/ieListDocuments.aspx?CId=137&amp;MId=5127&amp;Ver=4</a>

This report was written by David Stacey, Programme Manager Strategy and Performance, who can be contacted on 01522 554017 or [david.stacey@lincolnshire.gov.uk](mailto:david.stacey@lincolnshire.gov.uk)

Appendix A – Proposed structure and governance for new JHWS



This page is intentionally left blank